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Education and training to enhance end-of-life care for nursing home staff: a systematic literature review

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ABSTRACT

Background The delivery of end-of-life care in nursing homes is challenging. This situation is of concern as 20% of the population die in this setting. Commonly reported reasons include limited access to medical care, inadequate clinical leadership and poor communication between nursing home and medical staff. Education for nursing home staff is suggested as the most important way of overcoming these obstacles.

Objectives To identify educational interventions to enhance end-of-life care for nursing home staff and to identify types of study designs and outcomes to indicate success and benchmark interventions against recent international guidelines for education for palliative and end-of-life care.

Design Thirteen databases and reference lists of key journals were searched from the inception of each up to September 2014. Included studies were appraised for quality and data were synthesised thematically.

Results Twenty-one studies were reviewed. Methodological quality was poor. Education was not of a standard that could be expected to alter clinical behaviour and was evaluated mainly from the perspectives of staff: self-reported increase in knowledge, skills and confidence delivering care rather than direct evidence of impact on clinical practice and patient outcomes. Follow-up was often short term, and despite sound economic arguments for delivering effective end-of-life care to reduce burden on the health service, no economic analyses were reported.

Conclusions There is a clear and urgent need to design educational interventions that have the potential to improve end-of-life care in nursing homes. Robust evaluation of these interventions should include impact on residents, families and staff and include economic analysis.

BACKGROUND

End-of-life is defined as life in the year immediately before the death of an individual with advanced illness, regardless of whether they receive palliative care.¹ Effective care during life-limiting illness is important for the individual and their families for compassionate reasons. If effective, end-of-life care enables people with the advanced, progressive, incurable disease during the last year of life to remain comfortable. Distressing symptoms (eg, breathlessness, pain, fatigue and anxiety) will be controlled and individuals will be able to die with dignity, with their wishes respected, and families are also more likely to report satisfaction with care.²

Managing palliative and end-of-life care has recently been identified as a priority in nursing homes that currently provide support for large numbers of frail older people with multi-morbidities requiring complex care.³ In the UK alone, there are 12 000 nursing homes offering care for half a million people.⁴ Numbers will increase in line with demographic and societal trends, reflecting the global situation.⁵ The societal and economic arguments for delivering effective end-of-life care are powerful.² Twenty per cent of residents eventually die in nursing homes although they were not terminally ill when admitted. Moreover, unplanned hospital admissions from nursing homes are common because the end-of-life period is not well managed.⁶ If such admissions could be reduced through improved end-of-life care, inpatient care would be reserved for the acutely ill, reducing the burden on the health service.³

Despite the recognised need for nursing home staff to offer expertise in

palliative and end-of-life care, numerous barriers to delivering it have been identified. One of the most common is lack of caring expertise: most direct care is delivered by unqualified support workers with a high rate of staff turnover, supervised by small numbers of qualified nurses.³ Difficulties are compounded by the multifaceted needs of the nursing home population where multi-morbidity is the norm.³ Residents are frail and dependent, and 50% have dementia.⁵

At present, medical and nursing care address the needs of people with specific conditions rather than those with multi-morbidities, resulting in fragmented service provision, gaps in provision and service overlap.⁷ Additional reported barriers to addressing the complex needs of nursing home residents include inadequate clinical leadership, poor communication between nursing home and medical staff³ and failure of relatives and staff to either recognise or acknowledge that death is approaching in part because of the societal taboo surrounding death and discussing it.⁸

The single most important factor believed to confound the delivery of end-of-life care in nursing homes is the absence of appropriate education and training for staff: there are reports that they are not able to control distressing symptoms, communicate with residents, families, general practitioners and hospital staff or to co-ordinate services for people at the end of life.³

International guidelines⁹ for education to enable staff to deliver palliative care are designed for application in a range of settings categorised according to the needs of staff for generalist or more specialised education and training. Nursing homes are identified as generalist settings in which all staff need to know how to apply the principles of palliative and end-of-life care for residents and families but do not need specialist knowledge and skills, although they should be able to recognise when these are required and know where to seek the requisite expertise. The guidelines⁹ recommend that all health workers should understand the physical, psychological, social and spiritual issues that affect people with life-limiting conditions, recognise the requirements of different cultural groups and be able to adopt a palliative care approach as soon as the individual enters the end-of-life period. Drawing on the educational literature generally, androgogic principles are identified as the most appropriate and the guidelines recommend an interdisciplinary approach where possible. It is recommended that content is delivered by clinicians and academics taking cases from clinical practice to encourage discussion and reflection on the complex ethical, moral and practical challenges of delivering palliative and end-of-life care. Educational delivery should be based on different modalities including blended learning. This would enable participants to progress at their own pace without depending on classroom-based approaches: releasing staff to attend study days and providing

clinical cover are recognised as specific barriers to educating health workers in nursing homes.¹⁰

The aim of this review was to systematically search and synthesise the literature to identify and critique interventions intended to improve end-of-life care in nursing homes and benchmark the most recently published interventions against international guidelines⁹ for education for palliative care.

METHODS OF THE REVIEW

Literature review question

Do educational interventions intended to enhance end-of-life care for nursing home staff promote better outcomes for nursing home residents?

Aims

The aims of the review were to identify:

1. Types of educational interventions used to enhance end-of-life care in nursing homes.
2. Types of study designs.
3. Outcomes taken to indicate success of educational interventions.
4. Hallmarks of effective educational provision for end-of-life care in nursing homes.
5. Benchmark educational interventions against recent international guidelines for education for palliative care.⁹

The review was based on the steps and processes shown in [figure 1](#) and was informed by the PRISMA standards¹¹ for reporting systematic reviews.

A search of 13 electronic databases was made on 12 September 2014, which included MEDLINE, MEDLINE in Process & daily update, Embase, Cochrane Library, AMED (Allied and Complementary Medicine database), CINAHL (Cumulative Index to Nursing & Allied Health Literature), Scopus, BNI (British Nursing Index), ERIC (Education Resources Information Centre), British Education Index, OpenGrey, Joanna Briggs Institute and Pubmed. The search strategy of key terms used for Medline can be found in online supplementary appendix 1, and this was modified so that subject headings appropriate to each database were selected together with text word terms. References from the identified studies were screened for potential works eligible to be included.

Search Methodology

- ▶ Aims for the review are clearly identified
- ▶ Literature was identified according to a robust search strategy that was subject to ongoing refinement
- ▶ Studies were selected according to explicit inclusion/exclusion criteria by two reviewers
- ▶ Shortlisted Studies were summarised using an agreed format and presented to all team members for approval to produce final sample list
- ▶ Data extraction was undertaken by four reviewers
- ▶ A summary and synthesis of final sample studies was produced
- ▶ Thematic analysis was an ongoing and iterative process involving all team members

Figure 1 Search methodology.

Key journals were hand searched (*Palliative Medicine*, *BMJ Palliative and Supportive Care*, *BMC Palliative Care* and *International Journal of Palliative Nursing*).

Inclusion criteria

Full text papers reporting empirical studies evaluating educational interventions to enhance end-of-life care in nursing homes were included. There were no language restrictions. Studies that included medical staff as part of a mixed population of health workers were eligible.

Exclusion criteria

We excluded interventions where the sample consisted entirely of practitioners who would not be expected to rely on educational provision about end-of-life care delivered within the nursing home setting (eg, sample consisting only of medical staff). We excluded studies where the intervention was aimed at a single patient group (eg, cancer and dementia). We excluded studies aimed at single patient groups in nursing homes because it is the norm for residents to suffer from multiple chronic conditions rather than a single condition.

Study selection

A long list of potentially eligible studies was created by two reviewers who reported back to all team members. One study was removed from the long-list because there were no data to extract.¹² Methodological quality was judged according to the CASP criteria¹³ for trials. Robust methods were employed throughout the review,¹¹ with analysis an ongoing and iterative process involving all team members. Multiple full-team consensus meetings were held to generate a final short list.

Data extraction

A standardised template developed especially for the review was used to extract the required information. Data extraction covered:

1. Design of the educational intervention: content, mode of delivery, length and number of education and training sessions.
2. Study design: aims, methodological approach, sample and results.
3. Types of outcome measures (patient/family, and/or staff-related).
4. Evaluation of the education: evaluation tools, time of the evaluation in relation to the intervention, stakeholders who contributed and impact on staff.
5. Number and timing of follow-up data collection episodes.
6. Evidence of economic analysis.

RESULTS

The searches identified 1791 papers, and of these, 19^{14–32} evaluated educational interventions in nursing

homes (see figure 2). Two additional papers were identified through hand searching^{33 34}. Studies were undertaken in the UK, USA, Canada, Scandinavia and Hong Kong. The data extracted from the 21 studies are presented in table 1.

Types of interventions to enhance end-of-life care in nursing homes

Educational approaches included didactic sessions, workshops and scenario-based learning. There were no reports of e-learning, blended learning or reflective practice. Educational content was designed to improve knowledge of end-of-life and palliative care, increase the confidence of staff caring for residents and their families and encourage more positive attitudes towards end-of-life care. The length of the educational intervention, the amount and type of material covered and the timing and frequency of follow-up were not clear. Most interventions were very brief: for example, a 1-hour lecture,^{15 18} three taught sessions²⁰ or four national workshops each attended once by participants.²³ The most extensive input consisted of a study day once a month held over 6 months.²⁸ Some authors did not provide details of the educational intervention.^{22 27 29}

Outcomes taken to indicate success of educational interventions

Studies fell into two categories: those focusing entirely on outcomes relating to staff and those that included patient-related in addition to staff-related outcomes.

Interventions reporting staff-related outcomes only

Impact of the intervention was assessed mainly through staff self-reported changes in knowledge, attitudes and confidence delivering end-of-life care employing questionnaires designed especially for the study, with little or no attempt at validation. Five research teams employed validated tools.^{14 17 24 32 33} In one,¹⁷ an inappropriate measure (the Hospital Anxiety and Depression Scale)³⁵ was used to assess staff anxiety and depression when caring for residents

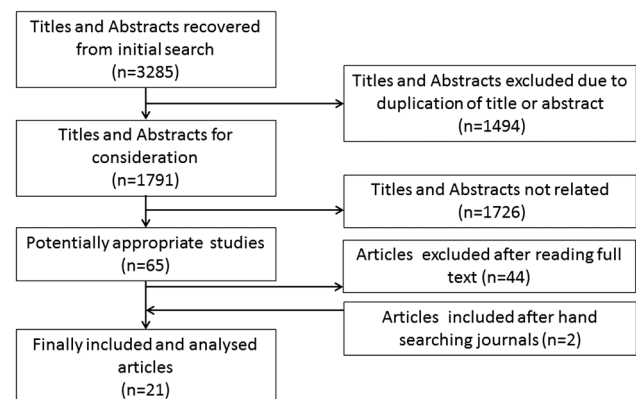


Figure 2 Search results.

Table 1 Data extraction table

| Methods | | | | | Evaluation | | | | |
|--------------------------------------|--|--|---|---|--|-------------------------------------|---|---|---|
| Author | Aims | Study design | Sample | Evaluation tools | Outcomes | Evaluation approach | Number of follow-ups—sustainability | Source of evaluation | Results |
| Mullins and Merriam ¹⁴ | Measure impact of training programme | CRCT* with dissimilar levels of knowledge between groups | 4 nursing homes; 138 qualified and unqualified staff | Validated instrument; adapted non-validated instrument | Specialist knowledge, attitude change, death anxiety | Pre and post—query immediate? | None | Staff | Test group knowledge increased, attitudes were unchanged, anxiety about death increased |
| Dowding and Homer ¹⁵ | Measure impact of workshop | UCBA† | 1 nursing home; 46 unqualified staff | Customised non-validated instrument; informal feedback | Training satisfaction | Unclear | None | Educators and organisation | Workshops were positively evaluated |
| Froggatt ¹⁶ | Measure impact of education project | UCBA† with no baseline data | 4 nursing homes; 341 qualified and unqualified staff | Customised non-validated instrument; interviews and observation | Patient care, training satisfaction, organisational system | Post (no baseline data) | Follow-up postal survey after 12 months (end of 2-year project) | Organisation, staff, patients and relatives | Organisational practice was changed, but individual practice was unchanged |
| Thulesius <i>et al</i> ¹⁷ | Measure impact of programme | CBA‡ | 2 nursing homes; 185 qualified and unqualified staff | Validated instrument | Attitude change, death anxiety | Pre-test and post-test 1 year apart | None | Staff | Improved attitudes towards end-of-life care and staff mental health well-being |
| Braun and Zir ¹⁸ | Not stated | UCBA | 4 nursing homes; 144 qualified and unqualified staff | Customised non-validated instrument | Specialist knowledge, patient care | Pre and post | None | Staff | Self-rated knowledge increased after intervention |
| Parks <i>et al</i> ¹⁹ | Measure impact of educational programme | UCBA with 12-month follow-up | 1 nursing home; 32 unqualified nurses, social workers and support staff | Customised non-validated instrument | Specialist knowledge, attitude change, staff confidence | Pre course. Immediate post course | 1-year follow-up with same questionnaire | Staff | Improved knowledge and attitudes to end-of-life care |
| Easom <i>et al</i> ²⁰ | Measure impact of educational sessions | UCBA | Number of nursing homes not disclosed; 9 nursing staff | Adapted non-validated instrument | Specialist knowledge and attitudes | Pre course. Immediate post course | None | Staff | The course was positively evaluated and there was change in attitude to what constitutes 'good death' |
| Knight <i>et al</i> ²¹ | Assess impact of integrated care pathway | UCBA | 29 care homes; 320 nursing staff | Customised non-validated instrument; audit of case notes | Patient care | Unclear | None | Staff | Staff perceptions at care was good, but this result was not corroborated by case note audit |
| Waldron <i>et al</i> ²² | Assess impact of course | UCBA | Number of nursing homes not disclosed; 30 nursing staff | Adapted non-validated instrument | Training satisfaction, specialist knowledge | Unclear | None | Staff | The course was well evaluated, but 83% staff had not cascaded education because of time pressures |
| Badger <i>et al</i> ²³ | Evaluation of gold standards framework | UCBA | 95 nursing homes; number of staff unclear | Audit of case notes | Patient care | Unclear | None | Unclear | Statistically significant result |

Continued

Table 1 Continued

| Methods | | | | | Evaluation | | | | |
|-------------------------------------|---|---|---|---|--|------------------------------|---|----------------------|---|
| Author | Aims | Study design | Sample | Evaluation tools | Outcomes | Evaluation approach | Number of follow-ups—sustainability | Source of evaluation | Results |
| Arcand <i>et al</i> ²⁴ | Assess family satisfaction | UCBA | 1 nursing home; number of staff unclear | Validated instruments | Family satisfaction with care | Pre–post | Post-intervention evaluation at 7 months | Relatives | No significant difference |
| Dryden and Addicott ²⁵ | Measure impact of study day | UCBA | Number of nursing homes not disclosed; 52 unqualified nurses and social workers | Customised non-validated instrument; interviews | Knowledge, staff confidence, training satisfaction | Pre and post—immediate | Telephone follow-up interview—6 weeks post-intervention | Staff | Self-reported knowledge and confidence increased, level of satisfaction with the study day was high |
| Hockley <i>et al</i> ²⁶ | Evaluate impact of two end-of-life packages | UCBA | 7 nursing homes; staff not disclosed | Audit of case notes; interviews | Patient care | Unclear | None | Staff, relatives | Improvement in all outcome measures |
| Raunkiaen and Timm ²⁷ | Improving staff and organisational competencies | Unclear | Number of nursing homes not disclosed; 22 nursing staff | Focus groups | Specialist knowledge | Unclear | None | Staff and educators | Competencies in palliative care were reported to have increased and there was improvement in organisational purpose (not defined) |
| Gatchell <i>et al</i> ²⁸ | Increased use of care concepts | UCBA | 5 nursing homes; 124 qualified and unqualified nursing home staff | Customised non-validated instrument | Patient care | Immediate post every session | None | Staff | Application of palliative care concepts increased and was better for staff attending three or more of a total of six sessions |
| Letizia and Jones ²⁹ | Evaluate an educational programme | UCBA | Number of nursing homes not disclosed; 107 nursing staff | Adapted validated instrument | Knowledge, staff confidence, training satisfaction | Pre and post | None | Staff | Knowledge and confidence increased, self-reported changes in practice were documented, the programme was well evaluated |
| Finucane <i>et al</i> ³⁰ | Follow-up of Hockley <i>et al</i> ²⁶ | Follow-up of Hockley <i>et al</i> ²⁶ | 7 nursing homes; 20 qualified and unqualified staff including managers, GPs and support staff | Audit of case notes | Patient care | Throughout intervention | None | Unclear | Quality of care on all outcome measures declined |
| Lee <i>et al</i> ³¹ | Impact of educational programme | UCBA | Number of nursing homes not disclosed; 660 nursing staff | Customised non-validated instrument | Specialist knowledge, attitude change | Pre and post | None | Staff | Knowledge improved |
| Pitman ³² | Measure impact of self-learning package | UCBA | 3 nursing homes; 33 nursing staff | Validated instrument | Knowledge confidence | Pre and post | 6-Month postal follow-up | Staff | Knowledge and confidence increased |

Continued

Table 1 Continued

| | | Evaluation | | | | | | | |
|---------------------------------------|--|----------------------------|---|---|---|---------------------|--|-----------------------------------|---|
| Methods | | Study design | Sample | Evaluation tools | Outcomes | Evaluation approach | Number of follow-ups—sustainability | Source of evaluation | Results |
| Augustsson <i>et al</i> ²³ | Evaluate workplace learning intervention | UCBA with three follow-ups | 20 nursing homes; 240 support staff | Validated instrument | Staff satisfaction, organisational system | Pre and post | Questionnaires 6 and 12 months. Interview at 14 months | Staff and organisation | Mixed results. No direct impact on end-of-life care measured |
| Farrington ³⁴ | Assess impact of an intervention | UCBA | 1 nursing home; 21 unqualified nurses, clerical and support staff | Validated instrument; audit of case notes, interviews and observation | Knowledge, staff confidence, patient care | Pre and post | None | Staff, relatives and organisation | Confidence and self-reported practice improved: advance care planning, anticipatory care and communication. It was not possible to assess changes in death in preferred place |

*Cluster randomised control trial.

†Uncontrolled before and after study.

‡Controlled before and after.

at the end of life. One of the interventions in this category employed a solely qualitative approach.²⁷

Interventions reporting staff-related and patient-related outcomes

Two research teams took a mixed methods approach to data collection^{26 34} in which objective patient/family derived data were triangulated with data from staff. Two studies^{23 30} obtained patient-related data through case note audit that included: evidence of advanced care plans,^{23 26} number of unplanned hospital admissions,^{23 30} do not resuscitate requests,^{26 30} anticipatory care plans,³⁰ Liverpool Care Pathway,^{26 30 34} preferred place of death²⁵ and evidence of support for bereaved families.³⁰ Five authors^{15 16 18 28 31} did not explain how data had been collected. One study obtained data by interviewing bereaved families.²⁴ Data were never obtained from nursing home residents and there were no reports of economic evaluation.

Robustness of the evidence

Most interventions employed an uncontrolled before and after (pre–post test) study design. There was one cluster randomised controlled trial¹⁴ in which measures of knowledge and attitudes about end-of-life care and anxiety about death in the control and test groups were significantly different at the pre-intervention stage. As a result, the impact of the intervention on these outcome measures is difficult to assess. In one controlled before and after study,¹⁶ reporting of baseline data was unclear, and in one initiative, the study design was unclear.²⁷ Four studies were undertaken in a single nursing home.^{15 19 24 34} Eight studies^{14 16–18 26 28 30 32} were undertaken with larger samples (2–10 nursing homes). Three studies^{21 23 33} took place in 20 homes or more. The number of staff taking part varied between 7 and over 600, but the norm was for small sample sizes (see table 1). Participants were usually nurses and support workers although occasionally managers were included. There was no evidence that power calculations or any other rationale had been used to determine sample size.

DISCUSSION

The review corroborates the widely held belief and recent evidence³ that educational provision for nursing home staff is poor. However, there is insufficient evidence to determine whether educational interventions intended to enhance end-of-life care for nursing home staff can promote better outcomes for nursing home residents or the health service. The studies reviewed suffer from limitations in terms of methodological quality, the interventions were not credible as a means of improving end-of-life care, outcome measures were poorly chosen and the studies contained biases likely to influence the conclusions that can be drawn from their findings. The CASP

criteria ask whether the results of trials are valid and if they could help improve care locally. Applying CASP, none of the studies generated valid findings and they are too poorly described for the findings to be helpful in other settings.

Methodological quality

Overall methodological quality was poor. Reporting in at least half the studies was incomplete: the type of data collected and method of data collection were frequently unclear or poorly described. No rationale was given for the number of nursing homes or staff included or how they were selected. It is possible that research teams approached nursing homes or staff where it was anticipated that interest would be shown in education and/or end-of-life care and the findings cannot be extended to nursing home staff in general. Most authors reported uncontrolled before and after studies where performance was assessed before and after the intervention had been applied. Change was inevitably attributed to the intervention. This type of study design does not provide robust evidence because it does not consider the possible impact of other changes or special circumstances that could have influenced findings.³⁶ For example, it is very likely that educational interventions were conducted in nursing homes with particularly effective managers or those with especially good links to academic providers and are thus atypical of nursing homes in general.

The validity of the two publications^{14 17} employing controlled study designs was compromised through poor sampling and unequal levels of knowledge between control and intervention groups. External validity was also compromised: only one study was underpinned by theory.²⁷ Three studies^{23 26 30} were based on the Gold Standards Framework for End of Life Care.¹

Credibility of the educational interventions

The credibility of the education was questionable. Many interventions appeared to have been 'one off' events not forming part of an ongoing culture of continuing professional development. In most cases, the brevity of the educational intervention meant that many of the complex issues surrounding end-of-life care could only have been dealt with at a superficial level or not addressed at all and would thus be unlikely to change staff behaviour or attitudes, although they might raise awareness of the need for end-of-life care. Most interventions relied on single or a small number of teaching sessions. The international guidelines⁹ identified potential educational content and delivery, but only three studies addressed this issue. There were three exceptions. One study²⁷ linked competencies in palliative care to education and the delivery of organisational goals. These goals were not described. One study reported increased confidence among staff and improved delivery of end-of-life care,³⁴ and another study¹⁶ suggested that organisational practice was

changed although the individual practice of nursing home staff had not. The two studies^{30 34} published since the guidelines⁹ appeared did not align to the guideline recommendations as they did not employ a broad range of educational modalities recommended for improving education to deliver palliative care. Moreover, the guidelines⁹ focus on applying palliative and end-of-life care principles developed during professional preparation, but the nursing home workforce consists mainly of support staff who have never had professional preparation.

Outcome measures

Although most authors recognised the societal costs of not providing high quality of end-of-life care, these were not reflected in the outcome measures. Economic analysis was not attempted in any study despite need to assess the impact of providing effective education for end-of-life care on cost to the health service.³ Only four studies considered objective outcomes: advanced care plans, unplanned hospital admissions, do not resuscitate requests, anticipatory care plans or use of care bundles.^{23 26 30 34} In the remaining studies, outcomes were restricted to staff satisfaction with education and self-reported improvement in knowledge, ability and confidence to deliver or raise awareness of the need for end-of-life care.

Studies in the review generally employed measures that had not been validated rather than reporting any demonstrable improvement in patient care or family satisfaction with care. Obtaining data relating to patient outcomes has been identified as a challenge in studies based in nursing homes because patient records have been reported as too inadequate to provide reliable data³⁷ perhaps explaining why this approach is seldom taken.

Data are not obtained from families, probably because this approach has traditionally been considered insensitive and objections are likely to be raised by ethics committees.² However, where this approach has been attempted, it has been reported as acceptable and considered successful.²

Sources of bias

All the studies reported positive outcomes, suggesting publication bias (the tendency for authors, referees and journal editors to favour the publication of studies reporting positive outcomes). Delivery of the education and evaluation were usually conducted by the same team, introducing a further source of bias.

Other issues

Few studies incorporated qualitative data or attempted to incorporate data from different sources, giving an incomplete picture of the impact of the intervention. There was little effort to establish whether the reported changes achieved by the intervention were sustainable over time.

LIMITATIONS OF THE REVIEW

Searches were conducted from the inception of the databases up to September 2014 when this review was submitted for publication. It is possible that additional relevant papers have since been published. We included nursing homes and long-term care facilities, but their patient populations and the structure and delivery of services might not be the same, limiting the conclusions that can be drawn by considering them collectively.

CONCLUSIONS

Although education is widely regarded as the single most important way of improving end-of-life care delivered by nursing home staff, existing educational interventions appear unlikely to promote better patient outcomes and evidence to demonstrate their effectiveness is not robust. There is a need to design credible educational interventions and evaluate their impact on patients, families and staff in nursing homes with economic evaluation.

Contributors DG conceived and instigated the review. SA, BC and DG wrote the protocol. BC undertook the searches. SA, DG, TP and RH took part in data extraction and selection of the papers. SA, TP and DG led synthesis. DG, SA and TP drafted the manuscript and commented on the final work.

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