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(2013) - referred to the fact that '88% of hospices had a library space and 94% had subscriptions to academic and professional journals', however, it acknowledged that there was no clear picture on the 'extent to which these facilities are used'.

Aims and method This project aims to capture that missing data, and more, by surveying all adult and children's hospices throughout the UK. It aims to build a 'state of the nation' picture of hospice libraries, service awareness, usage and staffing. The survey will be conducted in Summer 2016, with preliminary results available for presentation at Hospice UK's 2016 conference.

Outcomes: partnership and potential With a better understanding of the services available, and usage of library services, the survey findings will enable hospice library staff and those involved in the wider hospice research, education and training remit to:

- Identify areas to develop and work collaboratively on to support research, education and continuing professional development
- Share expertise
- Explore the potential for shared purchasing and cost-saving efficiencies.

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OACC VIRGINS - CHALLENGES AND OPPORTUNITIES OF IMPLEMENTING OUTCOME MEASURES INTO CLINICAL **PRACTICE** 

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Introduction Health services are increasingly being required to demonstrate that they meet the needs of individual patients and their families, and that they do this in an effective and efficient way. This project describes the implementation of the 'Outcome Assessment and Complexity Collaborative' (OACC) suite of outcome measures into clinical practice within a hospice setting.

## Aims of the project

- Implement using outcome measures in clinical practice
- Using OACC to assist with informing, allocation of workload and caseload management by evidencing the complexity of patients
- Understand, challenge and address some of the cultural barriers to implementing outcome measures in a hospice environment.

## Approach used

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Research and	Purchased OACC pack
resources	Sharing learning from another hospice taking part in OACC project
	pilot
Training	Partake in OACC webinars
	Attend 'Train the Trainer' OACC session at the Cicely Saunders
	Institute
	Roll out training to clinical teams
Pilot	Meeting with clinical leads to plan implementation
implementation	Two measures implemented in the clinical areas of inpatient unit,
	hospital palliative care team and community - measured at admission
	or first contact initially
	Monitoring of team compliance
	Increasing frequency of measurement and
	introduction into day services
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Results The chart describes key learning points from implementing OACC into clinical practice.

Organisational	Consider organisational culture in terms of planning
readiness and culture	implementation
	Consider organisational readiness in terms of resources, IT
	system and able to 'sell the reason' for implementation
	Organisational readiness at the macro (organisational &
	strategic), meso (team, structure & processes) and micro
	(individual behaviours & actions) levels
Stepped approach to	Evidence from national OACC pilot of staff feeling
implementation	overwhelmed if all measures implemented together
	Stepped approach improves quality of measures and staff
	gain confidence
	Implementation takes at least a year
Embed use within	Identify your opinion leaders
teams	Use the language of OACC in everyday practice – MDT
	meetings, handovers, caseload reviews, Board and Committee
	meetings, report writing
Importance of feedback	Feedback to teams and all levels of the organisation (macro,
	meso & micro) is a powerful motivator and imperative to
	success of implementation
	Opportunity for staff to tell their experiences of use of OACC,
	what challenges there are
	Celebrate success
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Conclusion Effective implementation of OACC has required a stepped approach, an understanding of organisational readiness and key barriers. OACC is already proving an invaluable tool in articulating the complexity of patients within hospice services.

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## **EVALUATION OF THE OUTCOME ASSESSMENT AND** COMPLEXITY COLLABORATIVE (OACC ) TRAIN THE TRAINERS WORKSHOPS

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Background The OACC project led by the Cicely Saunders Institute seeks to implement outcome measures to measure, demonstrate and improve palliative care for patients and their families. In collaboration with Hospice UK, four Train the Trainer interactive workshops were delivered March to June 2016.

Aims To enable participants familiar with the OACC measures to train people to implement and use OACC measures in their settings. To evaluate the delivery, relevance and usefulness to practice of the workshops.

Method Evaluation of attendance, workshop delivery, relevance, usefulness to practice and thematic analysis of the free text comments.

Results 98 participants from 46 organisations attended. 87% recommended the workshop to others (1% unsure, 12% did not say). Participants valued practical issues such as further information about OACC, change management, organisational readiness, feeding back data and teaching OACC. Accreditation was of low interest.